Attachment: 2022 Board Priorities Q4 Update

2022 Board Priorities

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1 South St. Paul Library

BACKGROUND/PURPOSE

Dakota County is entering into an agreement with the City of South St. Paul to acquire land at 7th and Marie to build and operate a new Dakota County Library branch in South St. Paul.

Based upon 2021 Board direction:
1. A design firm is preparing plans and specifications in anticipation of Board direction to proceed with the project
2. Legislation requesting State assistance is being considered by the Legislature.
3. A coordinating Committee of County and City Elected Officials and staff are discussing terms of a potential JPA.

MILESTONE

Q4: Construction Begins with anticipated completion in December 2023.

NARRATIVE

Construction is on schedule with an anticipated completion date of December 2023. We are working with the City of South St. Paul to create a Joint Powers Agreement for operations and staffing.

PARTNERS

Dakota County
City of South St. Paul

PARTNER UPDATE

None.

FUTURE MILESTONES

Will be monitored in 2023 under Board Priority County Building Project Updates.

2 Dakota County Future Assessment

BACKGROUND/PURPOSE

The Board has expressed interest in understanding long-term trends, particularly in the wake of COVID that will affect the County's strategies and opportunities in the future.

The purpose is to provide opportunities to review current trends and future forecasts and incorporate that into the Board's planning and decision making.

MILESTONE

Q4: Internal County strategic planning will include an updated outlook on future trends.

NARRATIVE

Research work to date was presented to the Board in November. It showed that working two days per week or less on a county site could be a hybrid model affecting half of county staff and over 150,000 square feet of office space. Facilities staff will explore several options as test cases and return to the Board in Q1 2023 for project(s) review and approval to full design.

PARTNERS

Dakota County Administration
Dakota County Board of Commissioners

PARTNER UPDATE

None

FUTURE MILESTONES

Will be monitored in 2023 under Board Priority - County Building Project Updates.

3 Redistricting

BACKGROUND/PURPOSE

The US Constitution requires decennial redistricting to reapportion political districts. Redistricting is the process of redrawing the boundaries of election districts. It occurs every 10 years after the census. Redistricting evens out population shifts (increases and decreases) within a geographical area, like a county. The purpose is to make sure residents are equally represented. Dakota County must redistrict its own County Board and Soil and Water Conservation Districts.

The State Supreme Court issued a redistricting order after the legislature did not meet the February 15 deadline. Cities and townships must redraw their precinct lines by March 29th. Following that, the County must reapportion the County Board and Soil and Water Conservation Districts. Staff recommend that the County Board pass a plan at their April 19 County Board Meeting.

MILESTONE

Q4: November 8 General Election

NARRATIVE

November 8 General Election was conducted, and representation of new districts took oath of office on January 3rd.

PARTNERS

County GIS
Local GIS and Clerks
PS&R and Elections Department Staff
County Administration

PARTNER UPDATE

The Secretary of State's Office facilitated postcard mailing statewide.

FUTURE MILESTONES

4 ARP Allocations

BACKGROUND/PURPOSE

On March 11, 2021, the President signed the American Rescue Plan (ARP) Act into law in response to the unprecedented impacts of the COVID-19 health emergency on the economy, public health, state and local governments, individuals, and businesses. ARP provides various new resources to fund the County's relief and response efforts related to COVID-19.

On May 18, 2021, the County Board authorized the acceptance of ARP Fiscal Recovery Funds (FRF) in the amount of $83,332,300, which may be used to respond to the public health emergency or its negative economic impacts, respond to workers performing essential work during the public health emergency, for the provision of government services to the extent of reduction in revenue due to the public health emergency, and to make necessary investments in water, sewer or broadband infrastructure.

The goal is to make strategic, timely decisions on the utilization of ARP funds. Staff will implement and report funding, ensuring federal compliance with spending and reporting.

MILESTONE

Q4: Quarterly Project and Expenditure Report due by January 31, 2023. Incorporate and align ARP spending decisions to the overall County capital and operating budgets.

NARRATIVE

The County received a $83.3M ARP allocation. Funds must be obligated by the end of 2024 and expended by the end of 2026. Q3 Quarterly Project and Expenditure report submitted. Q4 Quarterly Project Report on schedule to be submitted in January 2023.

PARTNERS

Dakota County Administration
Dakota County Board of Commissioners

PARTNER UPDATE

No partner updates at this time.

FUTURE MILESTONES

5 Greenway Acceleration Program- Decision Making

BACKGROUND/PURPOSE

In order to advance the County Board's vision of a 200-mile greenway system, staff are undertaking pre-design and design studies to help refine the understanding of capital costs, operational costs, and staffing requirements. This work will also better position projects for external funding. Based on study progress, staff would prepare budget requests for future County Board consideration.

The aim is to improve understanding of capital, operational, and staffing requirements for potential greenway acceleration. In addition, position projects for potential grant funding.

Preliminary focus:
Initial design of Tier 1and 2 segments of the Lake Marion GW (Lakeville), Vermillion Highlands GW (Rosemount), and Mendota-Lebanon Hills GW (IGH & Eagan). Final designs of Vermillion River GW (Hastings) and River to River Greenway (Mendota Heights).

MILESTONE

Q3 & Q4: Design; refined cost and staffing estimates

NARRATIVE

On track. Cost estimates revised based on on-going design. City and public engagement activities continue.

PARTNERS

Internal: Parks Administration, Transportation Project Management, Planning, Land Conservation, Right of Way, Construction Administration, Grounds Maintenance, Buildings Maintenance, Parks Outreach, Visitor Services, Outdoor Education, Natural Resources, Capital Projects. Risk Management GIS, Finance, Contracting, Patrol, Attorney.

External: Cities of Lakeville, Rosemount, IGH, Eagan, Hastings, Mendota Heights.

PARTNER UPDATE

No partner updates at this time.

FUTURE MILESTONES

2023: Complete preliminary and final designs; refined cost and staffing estimates. Determination by Board whether to accelerate progress.

6 ELF Policy

BACKGROUND/PURPOSE

To obtain Board direction on the sources and uses of various revenues for the purpose of furthering Board goals in the areas of natural resource protection and enhancement, parks and greenways, and land conservation.

A review of current and potential revenues to understand the extent of potential improvements based upon long-term master plan goals. And to provide information to inform Board direction on the level of funding to be allocated toward natural resource protection and enhancement, parks and greenways, and land conservation projects.

MILESTONE

Q4: Board adoption of CIP. Board decision on revenues.

NARRATIVE

The draft CIP was presented to the County Board at the October 4 GGP meeting, incorporating guidance on funding allocations for Greenways. Current assumption is that 15% of a Greenway project is eligible for ELF based on a review of 6 greenway projects. This percentage is included in the draft CIP. ELF ratio was determined. CIP was completed and approved by the County Board.

PARTNERS

Dakota County
Potentially local governments

PARTNER UPDATE

No partner updates.

FUTURE MILESTONES

7 Veterans Memorial Greenway

BACKGROUND/PURPOSE

Complete the five-mile greenway extending from Lebanon Hills Regional Park to the Mississippi River Greenway and include five to seven memorial nodes. At least one of the memorials would be designed to accommodate large group gatherings. The greenway is projected to serve 63,000 annual visits and honor the 25,000 veterans that have served from Dakota County communities. This is a multi-year project.

The objective is to complete the greenway from Lebanon Hills Regional Park to the Mississippi River Greenway, while honoring veterans through both design and amenities.

Pursue funding for the greenway from state and federal sources. Begin the land acquisition process by working with Flint Hills, XCEL Energy and other private landowners along the greenway route. Work with Veterans' Services to identify veterans' groups to advocate for funding.

MILESTONE

Q4: Finalize 60% design review for Phase 2, begin right-of-way process on Phase 2, finalize design and submit plans for Phase 1, complete right-of-way negotiations for Phase 1.

NARRATIVE

Flint Hill's land donation completed and recognized by the CB. Continued progress on Schiela property acquisition and communication with Eagan Parks staff. Project has shifted to a new PM, Tony Wotzka. Alternatives analysis of reconstructing 105th Street in Inver Grove Heights are occurring. Federal environmental document work is likely to begin on all three phases. Interpretive Memorial plan to be finalized in 2023. $5M in federal funding secured. ROW completed for Phase 1 and waiting on 90% design review/submittal.

PARTNERS

Veterans groups
Dakota County Veterans Services
Private property owners
Businesses
Local governments

PARTNER UPDATE

No partner updates at this time.

COVID-19 IMPACT

No impact. Open Houses will be held as normal.

FUTURE MILESTONES

8 Broadband

BACKGROUND/PURPOSE

The Dakota Broadband Board (DBB) was formed in 2017 with the approval of a Joint Powers Agreement (JPA) by eleven member participants. Eight members executed the Indefeasible Right of Use (IRU) agreement. The remaining elected bodies, including Dakota County, have not voted on the IRU.

With direction from Dakota County Board regarding participation in the DBB, complete a plan for future Dakota County participation. Implement a plan including the creation of a new JPA.

MILESTONE

Q4: March 2023 deadline created by the County Board for County's role in the dissolution or withdrawal from DBB

NARRATIVE

County staff attempted to work with other DBB members in the creation of an IRU that would be acceptable to all parties. While the DBB Ad Hoc Committee recommended an IRU to the DBB Board, this agreement did not have the support of county officials involved in the process. County staff is working with LOGIS to develop a contract for infrastructure maintenance once the County withdraws from the DBB on March 1, 2023.

PARTNERS

Dakota County Board and staff
DBB staff
DBB Technical Advisory Committee members
DBB Board members
Dakota County City Administrators/Managers
Dakota County Superintendents

PARTNER UPDATE

Dakota County Board and staff, DBB staff, DBB Technical Advisory Committee members, DBB Board members, Dakota County City Administrators/Managers

FUTURE MILESTONES

9 Host Fees Agreements

BACKGROUND/PURPOSE

Dakota County has negotiated Host Fee Agreements in lieu of Surcharge since 1998. These agreements apply to six active landfills in Dakota County, Pine Bend Sanitary Landfill, Burnsville Sanitary Landfill, Burnsville Demolition Landfill, SKB Rich Valley Demolition Landfill, Frattalone's Dawnway Landfill, and the SKB Industrial Waste Landfill. Proceeds from these agreements are placed in the County's Environmental Legacy fund which is for the purposes of protection, preservation, or enhancement of the environment.

The purpose is to negotiate updated Host Fee Agreements with the six active landfills in Dakota County and ensure adequate compensation to the County for hosting Landfills.

MILESTONE

Q4: Finalize and approve agreements

NARRATIVE

Agreements were signed for new host fees with all partners in Q4.

PARTNERS

Physical Development, Environmental Resources, Finance, and the County Attorney's Office

Republic Services, SKB Environmental, Waste Management, and Frattalone Companies

PARTNER UPDATE

Partners continue to provide feedback on County proposals. SKB has responded favorably to the latest proposal for Industrial, Construction and Demo Wastes, and has indicated that they will abide by final agreements for Municipal Solid waste reached by Pine Bend and Waste Management for the prospective MSW Landfill in Inver Grove Heights.

COVID-19 IMPACT

None at this time.

FUTURE MILESTONES

10 Review and Update Energy Policies and Strategies

BACKGROUND/PURPOSE

Adopt a County Energy Conservation and Greenhouse Gas (GHG) Reduction Strategy in order to reduce County facility and equipment energy consumption, increase investment in clean energy alternatives, and reduce GHG production.

The goal is to Adopt County Energy Conservation and Greenhouse Gas Reduction strategy.

The purpose is to seek County Board approval of new Energy Conservation and Greenhouse Gas Reduction strategy, identify energy conservation projects that will reduce County long term facility and equipment operating costs and provide ROI within life expectancy of improvement, seek external funding to offset cost of energy efficiency improvements, and implement energy improvements that meet ROI goals and reduce long term operational costs, resulting in saving of County tax dollars.

MILESTONE

Q3 and Q4: Implement energy improvements that meet ROI goals and reduce long-term operational costs, resulting in saving of County tax dollars.

NARRATIVE

County Board allocated $1M in 2023 CIP for energy improvement projects. FM working with consultant to identify projects that will meet County Energy Efficiency goals, for implementation in 2024. Received County Board approval to expand EV charging stations at major services centers and Empire site.

PARTNERS

Energy Consultant
Affected Cities
Energy related groups

PARTNER UPDATE

County working with consultants, federal legislative representatives, and County lobbyists to seek support for energy conservation projects at the Federal level. Also working with local utilities to identify rebates and incentives to assist with ROI analysis of energy projects.

FUTURE MILESTONES

11 COVID-19 Information and Response

BACKGROUND/PURPOSE

Since the start of the COVID-19 pandemic in 2020, public health has taken the lead role in the COVID-19 pandemic response. The purpose going forward is to decrease the number of COVID-19 cases in Dakota County by increasing vaccination rates, offering testing options and informing residents of other mitigation strategies. Employee Relations and Risk Management take the lead in the employee response but consult with public health. Public health provided technical assistance to schools and businesses, however, does not provide policy decisions.

MILESTONE

Q4: monitor and remobilize if needed

NARRATIVE

The Omicron variant continued to be present during this timeframe, primarily BA.5 and BQ.1. Hospitalizations remained fairly stable this quarter, increasing near the end of the year. During Q4, Dakota County moved between the CDC's Low and Medium COVID-19 Community Levels; Dakota County ended the year in the Low level. Mask mandates were not reinstated.

PARTNERS

Cities
Schools
Clinics
Faith-Based Organizations
Businesses
MDH
Other metro counties

PARTNER UPDATE

Partnering with community-based organizations and libraries to offer vaccine clinics in the community.

COVID-19 IMPACT

From January (Q1) to September 29, 2022, public health has implemented 230 COVID-19 vaccine clinics, providing 4,121 vaccinations. As of September 26th, Dakota County was ranked 5th out of 87 counties in percent total population vaccinated with at least one dose (79.7 %) and 6th out of 87 counties in percent total up-to-date with all boosters (39.5%). Public health began offering the bivalent booster vaccine when it became available.

FUTURE MILESTONES

12 Groundwater Agricultural Chemical Reduction Effort (ACRE)- Plan Development

BACKGROUND/PURPOSE

The development of an ACRE Plan was identified as a priority in the adopted 2020-2030 Dakota County Groundwater Plan (tactic 1B1B). The purpose of ACRE is to partner with farmers, SWCD, UMN, and other state, regional and local agencies to develop, adopt, and implement prioritized, targeted, and measurable strategies that protect the health of drinking water wells and the environment from agricultural chemicals such as nitrates, pesticides, and chloride. The goal is approval of an ACRE Plan to address nitrate contamination in Dakota County.

Using the 2020-2030 Groundwater Plan as a starting point, staff will work with stakeholder groups (including an organized Ag. Advisory Group) to develop an ACRE Plan that provides prioritized, targeted, and measurable strategies to reduce ag. chemicals (with focus on nitrate) in groundwater. The draft strategies and tactics will be presented to the Planning Commission and Physical Development Committee of the Whole (PDC) for consideration. Revised strategies, based on Planning Commission and PDC direction, and feedback from stakeholder groups, will be presented to the County Board for possible adoption.

MILESTONE

Q4: County Board Adoption

NARRATIVE

Final ACRE Plan was approved and adopted by the County Board on 10/18/2022

PARTNERS

Soil and Water Conservation District (SWCD), Minnesota Department of Health (MDA) and other state regulatory agencies, farmers and rural residents, LGUs/municipalities located in rural Dakota County, and other County departments/ units.

PARTNER UPDATE

MDA, BWSR, Met Council, Conservation MN, and the VRWJPO provided comments on the draft Plan released for public review.

FUTURE MILESTONES

13 Freeway Landfill

BACKGROUND/PURPOSE

The Freeway Landfill, located west of Interstate 35W in Burnsville, opened in the early 1970s and accepted approximately 5.3 million cubic yards of municipal solid waste for disposal through 1990. The Freeway Dump, located on the east side of Interstate 35W, was an unlicensed dump that accepted an estimated 790,000 cubic yards of waste between 1966 and 1971. The Landfill and Dump lack most of the environmental protection mechanisms required to ensure the areas surface water and groundwater are adequately protected. Neither location has a liner beneath the waste, and both have inadequate groundwater and methane gas monitoring and venting and lack leachate collection systems.
The City of Burnsville's municipal water supply wells are located within one mile of the Dump and Landfill. When the nearby Kraemer Quarry stops pumping water out of the quarry, groundwater in the areas will rise and come into contact with the waste at the Landfill and Dump, potentially polluting the city's water supply. The Minnesota Pollution Control Agency is currently reviewing options for the proper cleanup of the property.

The purpose is to ensure that the Freeway Landfill is remediated to protect public health and the environment.

MILESTONE

Q4: Review proposed MPCA Legislative Actions of Freeway landfill and determine the applicability of County Host Fees

NARRATIVE

No significant actions were completed during this quarter. Staff continue to monitor progress and will schedule an update for the Physical Development Committee once there is something significant to report.

PARTNERS

Minnesota Pollution Control Agency
City of Burnsville
County Attorney's Office

PARTNER UPDATE

Freeway Landfill has applied for a permit to reopen their facility to accept MSW. The MPCA provided a response identifying the many issues that would need to be addressed prior to consideration.

COVID-19 IMPACT

All meetings were held virtually

FUTURE MILESTONES

14 Support 2022 Legislative Priorities

BACKGROUND/PURPOSE

The County is pursuing a number of legislative priorities during the 2022 Legislative Session. This priority will include updates on the status of Country priorities, reporting on legislative-related events, and preparations for the 2023 legislative session. Continue to Work with partners in the State Legislature, executive branch, and other local units of government to pursue the County's legislative priorities.

MILESTONE

Q4: Finalize the 2023 Legislative Platform and schedule a 2023 pre-session forum with the legislative delegation.

NARRATIVE

Stinson LLP and Downs Government Affairs continued to advocate for our state and federal legislative priorities. 2023 Legislative Priorities discussion started Q4. Any finalization was postponed until after new commissioner started Jan. 1st.

PARTNERS

Minnesota State Legislature
Executive Branch
Stinson LLP
Congress
U.S. Executive Branch
Downs Government Affairs

PARTNER UPDATE

Stinson LLP and Downs Government Affairs continue to advocate for our state and federal legislative priorities.

COVID-19 IMPACT

None

FUTURE MILESTONES

Q4: Finalize the 2023 Legislative Platform and schedule a 2023 pre-session forum with the legislative delegation.

15 Priority Transportation Projects

BACKGROUND/PURPOSE

To track progress and provide updates to the County Board on high priority 2022 Trunk Highway transportation improvement projects identified in the adopted legislative platform.

- Interstate 35 and the interchange at I-35 and CSAH 50, Lakeville and Burnsville
- Trunk Highway 77, Apple Valley and Eagan
- Trunk Highway 3, Rosemount, Eagan and Inver Grove Heights
- Trunk Highway 55 from Rosemount to Hastings.

MILESTONE

Q4: Assist MnDOT with TH 55 scope of work and timeline. Identify timing and project lead (county or state) for TH 3 study.

NARRATIVE

I-35 and County Highway 50 Interchange Dakota County recently secured $5.04 million in congressional directed spending from the 2023 Omnibus Appropriations Bill to support the design of the I-35 and County 50 interchange. Preliminary design of the interchange will be led by Dakota County with a design contract anticipated to begin mid-2023, upon completion of the I-35 Corridor evaluation. Dakota County also submitted the project for consideration for MnDOT's 2022/2023 Corridors of Commerce program. The I-35 Corridor evaluation is ongoing, and the consultant team is preparing technical memos on corridor crash history, congestion, and future traffic modeling. A series of stakeholder outreach meetings along the corridor is planned to take place from mid-February to mid-March 2023. The consultant team will also begin developing corridor concepts and evaluating the concepts for how well they improve safety and congestion issues on the corridor in the coming months.

Trunk Highway 77 MnDOT and Dakota County staff are developing a scope of work for additional traffic modeling to review post-pandemic travel patterns in the corridor. The traffic analysis will assess congestion in the corridor and the origins and destinations of travelers to better understand the potential value and timing of proposed capacity improvements on the corridor. The Request for Proposals is anticipated to be released in mid-February 2023.

Trunk Highway 55 MnDOT has completed the safety project to install dedicated turn lanes at the intersection of Hwy 55 and Doyle Path in Rosemount. Dakota County staff have been working with MnDOT to develop a scope of work for the TH 55 corridor study to evaluate corridor needs to inform planned bridge and pavement project in MnDOT's 10-year Capital Highway Investment Plan. MnDOT estimates releasing a request for proposals by the end of Q1 of 2023.

Trunk Highway 3 Dakota County and MnDOT staff have agreed that Dakota County will lead the TH 3 study between CSAH 42 and I-494. Staff are actively working on a scope of work with MnDOT and will be engaging the cities of Rosemount, Eagan, and Inver Grove Heights in Q1 of 2023 for their input on the project scope.

PARTNERS

MnDOT, Cities, transit providers, Met Council, FHWA, public, and other agencies through public engagement efforts.

PARTNER UPDATE

MnDOT has tentatively agreed to allow Dakota County staff to lead the TH 3 study in Rosemount, Eagan, and Inver Grove Heights to facilitate faster completion of the study. Since the County has a faster contracting process and because the issues on TH 3 are very similar to County highway corridors, the partners believe this will allow the TH 3 study to kick off in early 2023, concurrently with the TH 55 study.

FUTURE MILESTONES

16 Priority County Building Projects

BACKGROUND/PURPOSE

To track progress and provide updates to the County Board on high-priority 2022 Building CIP projects.

PROJECTS

South St. Paul Library

Q1: Design Development
Q2: Construction Documents
Q3: Bidding and Contract Award
Q4: Onsite Construction Begins

Mendota Heights Youth Shelter

Q1: Due Diligence Period
Q2: Close on Property
Q3: Alterations to Exterior and Interior
Q4: Begin Operations

Adult IR Treatment Services Facility

Q1: Grant Accepted by Board
Q2: Work with West St. Paul on Zoned Location
Q3: Produce Predesign for City Review
Q4: Due Diligence & Land Acquisition

LEC Mental and Medical Health Treatment Addition

Q1: Designer Selection Process
Q2: Program Verification/ Predesign
Q3: Begin Design (pending State funding)
Q4: **Schematic Design**

County-wide Building Conditions Assessment

Q1: Sign Vendor to Contract, Gather Source
Q2: Execute On-site Assessments
Q3: Enter Site Data into Software
Q4: Software Training and Analysis

Recycle Zone II:

Q1: Site Search, Program Test Fit
Q2: Site Search, Revise Grant Information
Q3: Site Search
Q4: **Due Diligence**

PARTNERS

The cities of South St. Paul, Mendota Heights, West St. Paul and other municipalities depending on site selection. Also, Scott County, various State agencies, nonprofit partners and private landowners.

PARTNER UPDATE

Partnerships with cities (SSP, WSP and others) and Scott & Washington Counties continue for property acquisitions and project planning/zoning.

COVID-19 IMPACT

The youth shelter's construction is complete and was affected by ongoing material availability issues like kitchen equipment. These lead time issues are ever present in current construction environment. The SSP Library bid above expectations, however, moving forward with construction, required changes will be managed to funds available.

Q4 PROJECT UPDATES

South St. Paul Library Construction has progressed well based on warm, dry weather. All major underground work (footings, foundations, stormwater management, etc.) is in place. Concrete block work has begun along the west wall and will progress all winter under heated enclosures. Some misc. steal has also been set. All furniture and equipment are being purchased including shelving and the automated book handler.

Mendota Heights Youth Shelter Construction is complete. The building is open and serving clients.

Adult IR Treatment Services Facility County staff is with the City of West St. Paul on the rezoning of a portion of the Norther Service Center site on which to place this building. A project update was given to the County Board in late November; full Schematic Design will be presented to the Board in January 2023.

LEC Mental and Medical Health Treatment Addition Schematic Design was presented to the County Board. The Board then authorized the project to continue through Design Development which will be presented in Q2 2023. At that time, based on the possible state funding, the project will either be authorized to move to final design and bidding or take a break for at least one year until funding is secured.

County-wide Building Conditions Assessment All Capital Projects Management and key Facilities staff have been trained on the software. Analysis of building costs and maintenance and operations projects has begun. The data

		will be used to inform the 2023 Buildings Capital Improvement Plan process. Recycle Zone II- County staff is working with the City of Lakeville on the possible rezoning of a parcel for this use. A Purchase Agreement has been offered to the Owner and negotiations continue.

17 Priority Parks and Greenways Projects

BACKGROUND/PURPOSE

To track progress and provide updates to the County Board on high-priority 2022 park and greenway improvement projects.

PROJECTS

Bison Reintroduction Project (Spring Lake Park Reserve)

Q1: Construct required infrastructure
Q2: Substantial completion of infrastructure
Q3: Final preparation
Q4: Bison arrival

Natural Resource Restoration Activities (systemwide)

Q1: 2022 Workplan development
Q2-Q4: Conduct restoration activities

Sustainable Trails Study (Lebanon Hills Regional Park)

Q1: Solicit consultant proposals
Q2: Award contract; initiate project
Q3: Data collection; recommendation development
Q4: Finalize study

Updates to Park System Plan, Visitor Services Plan, and Natural Resource Management System Plan (systemwide)

Q1: Conduct pre-planning tasks to prepare for updates (e.g., confirm inventory, identify issues, develop RFP)
Q4: Solicit consultant proposals; initiate project

Donor Recognition Policy (systemwide)

Q2: Develop a draft policy
Q3: Present policy to Board for adoption
Q4: **Implementation**

PARTNERS

Internal: Planning, Land Conservation, Transportation, Grounds Maintenance, Buildings Maintenance, Parks Outreach, Visitor Services, Outdoor Education, Natural Resources, GIS, Finance, Contracting, OPA, Patrol, Attorney.

External: Met Council, cities, MnDNR, Minnesota Zoo, and community members.

PARTNER UPDATE

None

COVID-19 IMPACT

None

PROJECT UPDATES

All projects on track.

Bison Reintroduction Project (Spring Lake Park Reserve): Bison successfully reintroduced.

Natural Resource Restoration Activities (systemwide): Restoration projects successfully implemented on track within all park units.

Sustainable Trails Study (Lebanon Hills Regional Park): Study finalized and presented to Physical Development Committee

Updates to Park System Plan, Visitor Services Plan, and Natural Resource Management System Plan (systemwide): Pre-planning tasks on track, but project will be postponed in 2023 per Board direction.

Donor Recognition Policy (systemwide): Considered by GGP in Q4; progress continues based on Board feedback

18 Housing Business Plan

BACKGROUND/PURPOSE

Housing Leadership Work Group reconvened in 2021 to review learnings and accomplishments from Housing Business Plan 1.0 and to recommend future investments and activities for Housing Business Plan 2.0. The workgroup recommended future investments focused on three areas: shelter, prevention, and affordable housing units.

The goal is to update the County Housing Business Plan based on stakeholder input, learnings from Housing Business Plan 1.0 and the changing dynamics of the housing work in Dakota County following the COVID Pandemic.

MILESTONE

Q4: Continue follow-up work from Q1-Q3; bring all elements together under Housing Business Plan 2.0

NARRATIVE

Prevention: Presented final prevention recommendations to board in October.

Shelter: Community meetings held re shelter development. Presented shelter development plans to board in November. Greenlight to move forward with shelter site exploration.

Affordable Housing: Continue discussions about this topic in Q1 2023 with the CDA

PARTNERS

Internal: Community Services; Physical Development (PD) and Capital Projects, OPA, CSA

External: Community Development Agency (CDA), cities, community partners, people experiencing homelessness, landlords.

PARTNER UPDATE

Partnerships with faith communities to host shelter conversations.

FUTURE MILESTONES

19 Same-day Driver's License Issuance Pilot at Lakeville License Center

BACKGROUND/PURPOSE

This project is required by the State Legislature as of 7/1/21. A same-day driver's license pilot project has been initiated, with the Minnesota pilot locations of Lakeville and Moorhead participating. The pilot commenced on October 1, 2022 and will run through June 30, 2023. The pilot will be monitored by the Minnesota Department of Public Safety and Driver & Vehicle Services and a report is due to the MN Legislature by January 1, 2024. That report will be drafted by DPS.

The goal behind this legislation is to provide customer convenience - instant issuance of a standard driver's license credential, identification card, or instructional permit.

MILESTONE

Q4: Go live

NARRATIVE

Project is underway, and staff are issuing same day standard credentials to customers. We will continue to work with both DVS/DPS and Idemia, the card vendor, to ensure a successful pilot project until it's completion on 6/30/23.

PARTNERS

Minnesota Department of Public Safety, Minnesota Driver & Vehicle Services, Public Service & Revenue Division, Service & License Center Department, Lakeville License Center.

PARTNER UPDATE

Since the launch on 10/3, staff have issued 2,724 standard OTC credentials, which makes up 27.96% of all transactions at Lakeville. Standard DL's are up 7.74% from the same date range last year.

FUTURE MILESTONES

20 Mental Health Continuum

BACKGROUND/PURPOSE

System partners have been working together for years to develop partnerships and new models of service delivery related to mental health crisis care continuum. We continue to implement innovative partnerships to address the needs of community members who experience mental health crisis. Work to Continue to expand the crisis services continuum in the areas of:

1. someone to call
2. mobile crisis response
3. somewhere to go, and
4. crisis follow-up.

MILESTONE

Q4: Evaluate program progress

NARRATIVE

Continuing 911 call transfer process: Sept 15, 202 - Sept, 2022, 1,058 call transfers from 911 to Crisis Response Unit, 79% of calls were handled without need for law enforcement (LE) response.

Hiring, training and onboarding new FTE to expand mobile crisis team - 7/10 staff hired, onboarded and now providing mobile response. Continuous posting and interviewing for remaining evening positions. Implementing new co-location arrangements for effectively deploying mobile response capacity countywide.
Board approval for site selection of Crisis and Recovery Center; worked with Capital Project Management (CPM) and Wold and city on zoning including City Council Presentations/action and numerous community meetings in Sept. Nov. and Dec. - rezoning passed; working with CPM and Wold on design plans; engaging lived experience perspective through Local Advisory Council (LAC); coordinating with DHS, partnering with Guild on communication and community engagement plan - community meetings scheduled for 10.18.22, 11.10.22 and 12.1.22 Developed standardized JPA for Embedded Social Worker Partnership program expansion with 10/10 JPAs fully executed. 10/10 MCA agreements for background studies signed; initiated hiring process for SW positions (4/5 new embedded SW positions filled, 7/10 cities with embedded SW); continued coordinating with cities on expansion activities, including convening Steering Committee. Developing workflow and data tracking systems for services - priority for 2023 through IT project. Continued high level of partner and community engagement around expansion activities, including through LACs, MH and substance use disorder (SUD) roundtables, community presentations, and Board presentation 9.13.22, AMC presentation 12.6 and CAO presentation 12.08 presentation 9.13.22.

PARTNERS

Internal partners: CAO, ER, IT, Sheriff's Office (SO), CS Admin., Physical Development/Capital Project Management (CPM), etc. External partners (several): 11 local Law Enforcement (LE) agencies; Sheriff's Office; Dakota County Communications Center/911; Guild; people with lived experience/Local Advisory Council (LAC); East Metro Crisis Alliance, Service Safety and Justice (SSJ) Committee, etc.

PARTNER UPDATE

External: All going well with 911 transfers from County, LE and Dakota 911 perspectives.

LE partners and community partners report high satisfaction with more mobile response, and we are still building the team.

Dakota County LE agencies report high satisfaction and excitement for continuing to build partnerships

Working with ER and DCSO on new process for streamlining background check process that will speed up onboarding to Police Departments.

Internal: Workforce shortages and competitive job market impacting pace of hiring and retention but still getting good candidates that bring diversity in skills and experiences. In Q 4, 2022 2 staff (1 SW and 1 Sup) from the crisis teams left County for other positions. External: broader workforce shortages are also impacting availability of MH and SUD services. Other challenges (non-COVID related): outdated technology negatively impacts efficiency, effectiveness and staff satisfaction/retention (IT project starting in 2023); navigating changing system roles; supervisor and staff support for complex work in a time of high acuity and system pressure.

FUTURE MILESTONES

21 Dakota Communications Center (DCC) Governance Reform

BACKGROUND/PURPOSE

In 2021 a County Board priority was to review the governance of the Dakota Communications Center (DCC). The DCC was established in 2005 as a Joint Powers Agreement between Dakota County and eleven cities located within the county. To comply with an FBI requirement that the DCC has a management control agreement with a law enforcement agency, the Dakota County Sheriff's Office assumed this responsibility. Complying with this requirement led to discussions on whether the County should assume primary ownership and management of the DCC.

Upon request by the Board of Commissioners to examine governance the DCC Board of Directors created a Financing Task Force to evaluate the County's future involvement and participation in the DCC.

Three key actions were identified by the Task Force:

County phase up to cover 50% of fixed costs from 2022-2024, approximately a $250k increase per year.

Identifying possible changes to the committee structure.

Identifying measures to provide greater County influence over fixed cost spending decisions.

Progress will be evaluated after the initial 3 years.

MILESTONE

Q4: Report to Board of Commissioners on funding implementation, operations efficiency, and costs evaluations.

NARRATIVE

Report to County Board is planned for Q1 of 2023.

PARTNERS

Dakota County Board
Dakota County Cities
Dakota County Administration
Dakota County Sheriff
DCC Executive Committee
DCC Staff
Dakota County Attorney's Office

FUTURE MILESTONES